



**Assassination Records Review Board**  
600 E Street NW • 2nd Floor • Washington, DC 20530  
(202) 724-0088 • Fax: (202) 724-0457

October 28, 1997

Mr. David W. Carey  
Executive Director  
Central Intelligence Agency  
Washington, DC 20505

Re: Completing the Review of JFK Assassination Records

Dear Mr. Carey:

I would like to congratulate you on your new appointment at the Agency and wish you the very best of success in the difficult challenges that lie ahead.

As you probably are aware, the Assassination Records Review Board has been mandated by Congress and the President to oversee the declassification and transfer to the National Archives of all records related to the assassination of President Kennedy. During the past three years we have received excellent cooperation from CIA in regard to the processing of the relevant Agency records. From our perspective, this is due in significant part to the work of John Pereira, Chief of the Historical Review Group, and J. Barry Harrelson, who has shouldered the extremely complicated, burdensome, and frequently thankless task of overseeing the project. Both of them have proved to be superb representatives of the Agency. We also very much appreciated receiving a strong message of support from your predecessor, Nora Slatkin, who advised us in a meeting on October 16, 1996, of her full support for the project and her willingness to commit the necessary Agency resources to complete the project.

Because the Review Board is now in the final twelve months of its statutory tenure, I thought it would be appropriate to advise you of our goals for the upcoming year. It is our wish to be able to state in our Final Report to the President and to Congress that CIA has made all reasonable attempts to locate, review, and declassify all available records on the Kennedy assassination. We would like the Review Board to be able to assure the American people that the Agency has been fully cooperative in this enormous and difficult task, and that the Agency no longer retains any "secret" files on the assassination. In addition, we are obligated to keep Congress informed, on a monthly basis, of the status of our work and any difficulties that would interfere with our ability to achieve our objective.

Although many important strides have been made to further our goals, we nevertheless perceive that the pace of review and declassification of Agency records will need to be



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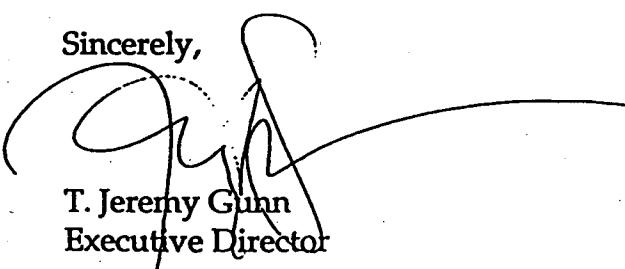
accelerated in order for us to succeed. We must keep in mind that the goal includes reviewing, processing, and transferring to the custody of the National Archives *all* identified assassination records by September 1, 1998. (We do not perceive that duplicate copies of such records need be transferred by September 1.) Many time-consuming difficulties inherent in this project have been overcome, and we perceive that the pace of review is accelerating. Nevertheless, we wanted to signal to you our concern that, unless the pace of review increases further, we may not be on target to satisfy what I hope to be our common objective.

It is our firm intention to complete our task within the congressionally mandated time limit. If CIA is unable to pre-review and process its records consistent with completion of this task, the Review Board will vote to release-in-full all relevant CIA records and mandate that custody be transferred to the National Archives in a timely way. We sincerely hope that it will not be necessary for the Board to make wholesale decisions on unreviewed records and we will be pleased to work with the Agency to see that such a step is unnecessary. But we are prepared to make such decisions to the extent they are required to fulfill our own responsibilities. Although it is our perception that CIA may wish to devote additional human resources to this project, we of course leave such decisions to the sound judgment of knowledgeable CIA officials.

We therefore strongly urge the Agency to take all appropriate steps to complete its review of records in an orderly and systematic manner. To the extent that the Agency is able to satisfy appropriate deadlines, there will be no need for us to resort to any unfortunate – but potentially necessary – measures to complete our own obligations to Congress, the President, and the American people.

If you would find it helpful, the Review Board members and I would be pleased to discuss these issues with you or others at the Agency.

Sincerely,



T. Jeremy Gunn  
Executive Director

cc: Assassination Records Review Board



CENTRAL INTELLIGENCE AGENCY  
WASHINGTON, D.C. 20505  
EXECUTIVE DIRECTOR

21 November 1997

CSI 97-536

Dr. T. Jeremy Gunn  
Executive Director  
Assassination Records  
Review Board  
600 E Street, NW  
Washington, DC 20530

**CIA SPECIAL COLLECTIONS  
RELEASE AS SANITIZED  
2000**

Dear Dr. Gunn:

Thank you for your letter of 28 October in which you outline the Assassination Records Review Board's goals for the coming year. I appreciate the complimentary remarks you made about the "excellent cooperation" that CIA has been providing to the Board.

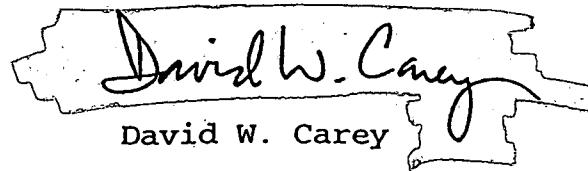
You raised a concern that the Agency may not be able to increase sufficiently the pace of the review process to meet the 1 September 1998 deadline for completing the transfer of records to the National Archives. You also expressed the view that if any records are not reviewed by the deadline, the Board will vote to release them in full and mandate that custody be transferred to the National Archives.

You can be assured that we are committed to taking all necessary steps to meet our statutory obligation to review all of the Agency's assassination-related materials. It is important that a proper review of all relevant records be done. This will allow us to recommend to the Board what information warrants continued protection.

We appreciate the great responsibility that Congress and the President have given to the Board to inform the American people about the assassination. We share the Board's goal of declassifying and releasing the relevant records to the fullest extent possible.

Please convey my regards to Chairman Tunheim and the other Board members, and assure them of our continued cooperation.

Sincerely,

  
David W. Carey

DCI  
EXEC  
REG

SECRET

Dave - CSI answers to your questions  
on JFK project.

CL BY: 0185904

CL REASON: Section 1.5 C

DECL ON: X1

DRV FRM: COL 1-82

I forwarded them to Comptroller, too.  
D/Comptroller provided additional background, also attached.

NOTE FOR: Rebecca V. Strode  
 FROM: John F. Pereira  
 OFFICE: CSI/HRG  
 DATE: 11/06/97 11:38:33 AM  
 SUBJECT: CSI Resource Request regarding JFK

CC: Gina

In Brian Latell's absence, I am providing the following response to the Exdir's questions regarding the request for additional resources for review of JFK documents:

1. What is the size of the JFK declassification problem ? How much work remains to be done ?

- An additional 40-50,000 pages of CIA records remain to be reviewed by 30 September 1998.
- A large volume of documents are being referred to CIA by other agencies for review, including the FBI, State, and Presidential Libraries. The documents are either CIA-originated or contain CIA information. No figures are available, but we estimate at least 40,000 pages.
- The JFK Board has also asked CIA to re-review approximately 130,000 pages of material that we released earlier to the National Archives. The reason is to determine whether information deleted earlier can now be released.

2. How many people do you have working on the JFK project now ?

- Following are dedicated to the JFK project:

- One staff officer (Project leader Barry Harrelson)
- 13 independent contractors (work 3/4 days per week)
- The DO unit detailed to CSI to coordinate the review of JFK records recently added two contractors and may add more.

3. What difference would X more make ?

- The additional resources requested would allow us to increase the pace of the review of CIA documents and third agency referrals. Unless the pace is increased, it is highly unlikely that the Board's requirement to complete the review and declassification of all JFK-related records by 30 September 1998 could be met.

SECRET

SECRET

CC: Brian S. Latell, Patricia F. Duryee, Rodney A. Snyder, Rex H. Latham-C., Robert E. Leggett, J. Barry Harrelson  
Sent on 6 November 1997 at 11:38:33 AM

SECRET

SECRET

CL BY: 0693020

CL REASON: Section 1.5 C

DECL ON: 6 November 2007

DRV FRM: FIN 7-82

TO: Rebecca V. Strode  
FROM: Cynthia R. Bower  
OFFICE: COMPT  
DATE: 11/06/97 12:09:41 PM  
SUBJECT: Re: CSI Resource Request regarding JFK

Some background information for you:

(S) First, although Congress authorized and appropriated \$5.5 million for classification management, it is unlikely that CSI will receive the full \$5.5 million. Why? Congress levied a tax on DoD procurement that will have a significant impact on CIA's program because of the fact that our entire budget is incorporated in DoD's budget as Other Procurement Air Force. As a result of that tax, CIA has to take about a \$49 million reduction across all programs (per SAC direction). This will impact on all activities -- including new adds. Each activity can expect to lose about 1% of its resources. We will identify specifically how to take this cut at Friday's offsite.

(C) In addition, CIA has a large FY98 unfunded bill (about \$143 million). On Friday, we will determine how to reduce and/or pay that bill. One of the proposals on the table for paying that bill is to use some of the Congressional add money -- obviously, we would have to work this with the Hill, but the bottom line is that some of the declass money may be redirected to other priorities.

(C) Finally, we may decide to use some of the adds to prepay some FY99 shortfalls. We are already aware of a shortfall in FY99 of about \$180 million.

(U) So, the bottom line is that no one should count on getting the full amount of their add until we have finalized our decisions on FY98 and FY99 unfunded.

(C) All that said, if CSI does receive some or all of the money added by Congress, they do have the flexibility to allocate that money to other priorities. However, they should attempt to meet the spirit of the language in the Authorization Act. Specifically, the language reads, "The Senate bill added \$5.5 million to enhance declassification efforts, with a particular emphasis on those documents relating to Guatemala and Honduras. The House amendment added \$8 million for classification management. the conferees agree to provide \$5.5 million for declassification and classification management and request that the Director of CSI report to the Congressional Intelligence Committees on progress in declassifying documents of historical significance, the volume of documents involved, the mechanism for review, the anticipated date of completion of this effort, and how the process can be improved."

(U) Hope this helps. CRB

CC:

Mary K. Sturtevant

SECRET

NOV 07 '97 10:31AM

P.1

AIUD

Classification of Material Transmitted

EXDIR

D/EXDIR

Comptroller

DCI Plans

HISTORICAL REVIEW GROUP

CENTER FOR THE STUDY OF INTELLIGENCE

Phone # 703-613-1806

PLEASE DELIVER IMMEDIATELY

7 NOV 97 4:31:32

CLASSIFIED FAXSUBJECT: JFKFROM: John Pereira X31805SENDING FAX NO. 703-613-3060DELIVER TO: Becky Strode, EXDIR OFFICERECEIVING FAX NO. 703-734-1819DATE TRANSMITTED: 11/7 PAGES TRANSMITTED: 5  
(including cover sheet)TRANSMITTED BY: Barbara

## MESSAGE:

Becky, this is info you  
requested on JFK

AIUD

Classification of Material Transmitted

31 October 1997

**Request for Additional Funds for the JFK Assassination Records Review Project, through 31 September 1998.**

**Reference:** Ltr. to Executive Director from J. Jeremy Gunn, Executive Director, Assassination Records Review Board (ARRB), copy attached.

**Background.**

1. The ARRB will go out of business on 31 September 1998. Before that date, it has a statutory obligation to complete its review of all records held by the U.S. Government which relate to the assassination of President Kennedy, determine those which are relevant to the assassination story and ensure that the same are transferred to the National Archives. As the board begins its final year, it has become increasingly concerned about the pace of the review and transfer process. Referent letter is the latest of a number of exchanges dealing with that concern.

2. CSI/HRG has carefully reviewed its current position with respect to its ability to meet the deadlines imposed and has concluded that it cannot fully do so without additional resources, at least through 30 September 1998. This conclusion is based in large measure on three changed circumstances:

A. The ARRB has recently exercised its statutory authority and designated additional CIA records to be within the JFK collection (to date approximately twenty cubic feet or 40,000 pages). Additional records may be identified as the ARRB staff continues its review of Agency files.

B. Over the past three months we have received an increase in the number of "Assassination Records" referred from third agencies which include both Agency documents held by another agency or third agency documents which must be reviewed because they contain CIA information; and

C. The ARRB itself has established a deadline which was not anticipated. All agencies had understood that the review process and ARRB action would have to be completed by 30 September, but it was widely assumed that final processing and transfer of the documents to the National Archives could occur after that date. However, the Board has now mandated that all relevant records which are not duplicates must be transferred to custody of the National Archives before it goes out of business.

Additional Resources Requested.

3. The following estimate is based on our understanding of the ARRB requirements at this time.

- A. Review of records: equivalent of 2 man-years (3 contractors -- average daily contractor cost \$270);
- B. Preparation of documents for National Archives: equivalent of 1.5 man-years (2 contractors -- average daily contractor cost \$180);
- C. Indexing: approximately one-man year of overtime (\$25 hourly rate);
- D. Reproduction: approximately one-man year of overtime (\$25 hourly rate).

Estimated cost FY98: \$300,000

**Request for Funds for Declassification of Korean Documents**

1. Background. In December 1995, the Director of Central Intelligence drafted a Policy Directive calling for the implementation of a community-wide systematic declassification program under the leadership of the Center for the Study of Intelligence (CSI). The Community Historical Review Advisory Committee (CHRAC), chaired by the Director of CSI, was formed last year to implement the DCI's directive and to select and prioritize topics for historical declassification review by the Intelligence Community. At the October meeting of the CHRAC, the agency representatives approved the review of materials related to the Korean War as the first topic for historical declassification to be done collectively by the Intelligence Community.

2. The Korean Project. Funds are requested for the Agency to fully participate in this project. With funding, CSI, in cooperation with the Agency's automatic declassification program (OIM/IRG/ADD), will review for possible declassification intelligence records related to the Korean War period (1 January 1950 through 27 July 1953). The review would be done concurrently with the rest of the Intelligence Community. The joint effort will be coordinated by CSI.

3. The Project's Cost. Preliminary research done by CIA's History staff indicates there are approximately 100 boxes, about 150,000 pages, of material that will have to be reviewed from archival material belonging to several Agency directorates. The following costs would be incurred during such a review:

- Document Preparation (select pertinent documents for copying and organize them for reviewers) - One contractor for 50 days (\$13,000)<sup>1</sup>
- Copying Expenses - One copier, at 75 pages per hour for 2000 hours (\$50,000)<sup>2</sup>
- Document Review (contractor document review to make declassification determinations with guidance supplied by staff supervisor) - One contractor doing 2 reviews of each document at a rate of 200 pages per day (\$390,000)

*Not  
JA  
Cahill*

<sup>1</sup> Contractor is approximately \$270 per day.

<sup>2</sup> Copiers are approximately \$25 per hour.

- Document Massaging (input of staff supervisor, time for outside coordination, and preparation of final copies for NARA) - Approximately 1/3 of a staff officer's time for 1 year and 2 contractors for a total of 384 days (\$135,000)<sup>1</sup>

TOTAL COST	\$588,000 <sup>3</sup>
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<sup>1</sup> The total is a conservative estimate that could escalate depending upon the complexity of the project and the need for outside coordination. Costs not included in this total are paper, cost of equipment maintenance, ADP support, document coordination expenses of other directorates, share of cost of CSI support personnel and cost of putting finished declassified documents into MORI.